



Building a Coalition Enterprise

(a view from the eastern trenches)



Mr. “Boomer” Henry
USAFE LVC Lead
USAFE WPC/XP
Warrior Preparation Center



UNCLASSIFIED

Overview



- Coalition is Here to Stay
- Today's Fight & Europe
- The Challenges
- The Approach
- Bearing Fruit
- Potential Promise
- Discussion



UNCLASSIFIED

Coalition is Here to Stay



Aug 08

"2. Partnering with the Joint and Coalition team to win today's fight"

CSAF's Perspective (Gen Schwartz)

4 Jul 10

"2. Partner with the Joint and Coalition Team to Win Today's Fight"

CSAF Vector (Gen Schwartz)

UNCLASSIFIED



UNCLASSIFIED

Today's Fight & Europe



International Security Assistance Force



Troop Contributing Nations

	Albania	260		Greece	162		Portugal	133
	Armenia	40		Hungary	383		Romania	1938
	Australia	1550		Iceland	4			
	Austria	3		Ireland	7		Slovakia	308
	Azerbaijan	94		Italy	3880		Slovenia	80
	Belgium	507					Spain	1552
	Bosnia & Herzegovina	55					Sweden	500
	Bulgaria	602		Latvia	139		The Former Yugoslav Republic of Macedonia*	163
	Canada	2922		Lithuania	237			
	Croatia	320		Luxembourg	11		Turkey	1786
	Czech Republic	519					Ukraine	22
	Denmark	750						
	Estonia	163		Montenegro	36		United Kingdom	9500
	Finland	156		Netherlands	192		United States	90000
	France	3935						
	Georgia	937		Norway	406			
	Germany	4812		Poland	2560		Total	132,381

>99.4% from EUCOM AOR

6 June 2011

UNCLASSIFIED



UNCLASSIFIED

The Challenges



- **Building Partner Capacity - BPC**
 - EUCOM's and AFRICOM's "bread and butter"
 - Range of technologies/capabilities/training audiences is vast
 - Potential playing field ranges from Germany to Uganda
 - Importance of BPC not always understood stateside
- **Coalition Partners have widely varying capabilities, expectations, and training paradigms**
- **NATO is deliberate....very deliberate**
- **Training today's fight or Lessons Learned = not quickly -- policy**
 - CDS/CDIS tech exists, tough to get approvals
 - Int'l Trafficking in Arms Regulations (ITAR) = 10' road bump

UNCLASSIFIED



UNCLASSIFIED

What We Need



- Enterprise solutions, especially CDS/CDIS

2 Aug 11

“We’re (fighting) in a coalition environment from now on...(and) we must move away from point solutions, and move to an enterprise perspective....must start running towards solutions”

Ms. Cheryl J. Roby, (CoS, ASD (NII)/DoD CIO)

2011 UCDMO Conf Keynote address

- Commonality in training environment – EA-LVCE
 - Universal standards, authoritative data, enterprise-level data owners, streamlined policy, acquisition

UNCLASSIFIED



UNCLASSIFIED

The Approach



- Leverage US ACGU efforts for US-UK gain
- Bring US players to REL NATO/NATO SECRET environment
 - Ongoing CDS/CDIS efforts
 - DMON Virtuals - “tough nut” and many working
- Bring US players to UNCLASS environment
- Incrementally add efforts to a common environment
- Work to migrate unique theater solutions to be part of enterprise solution

UNCLASSIFIED



UNCLASSIFIED

Help We Need/Takeaways



- Words at the top must translate to action and solutions
 - Already said: “Do joint and coalition”
 - Accept the coalition fight, pull together to make it reality
 - Codify and institute coalition training requirements
- Need formal leadership guidance: “Somebody fix ITAR”
- Need CDS policy approval timelines shortened, unified approval process
 - Fight is fluid and fast, policy must share these attributes
 - Enterprise solution drive must start with policy reform

UNCLASSIFIED



UNCLASSIFIED



***“Lead the theater
in
joint and coalition
warfighter training”***

UNCLASSIFIED



UNCLASSIFIED



DISCUSSION

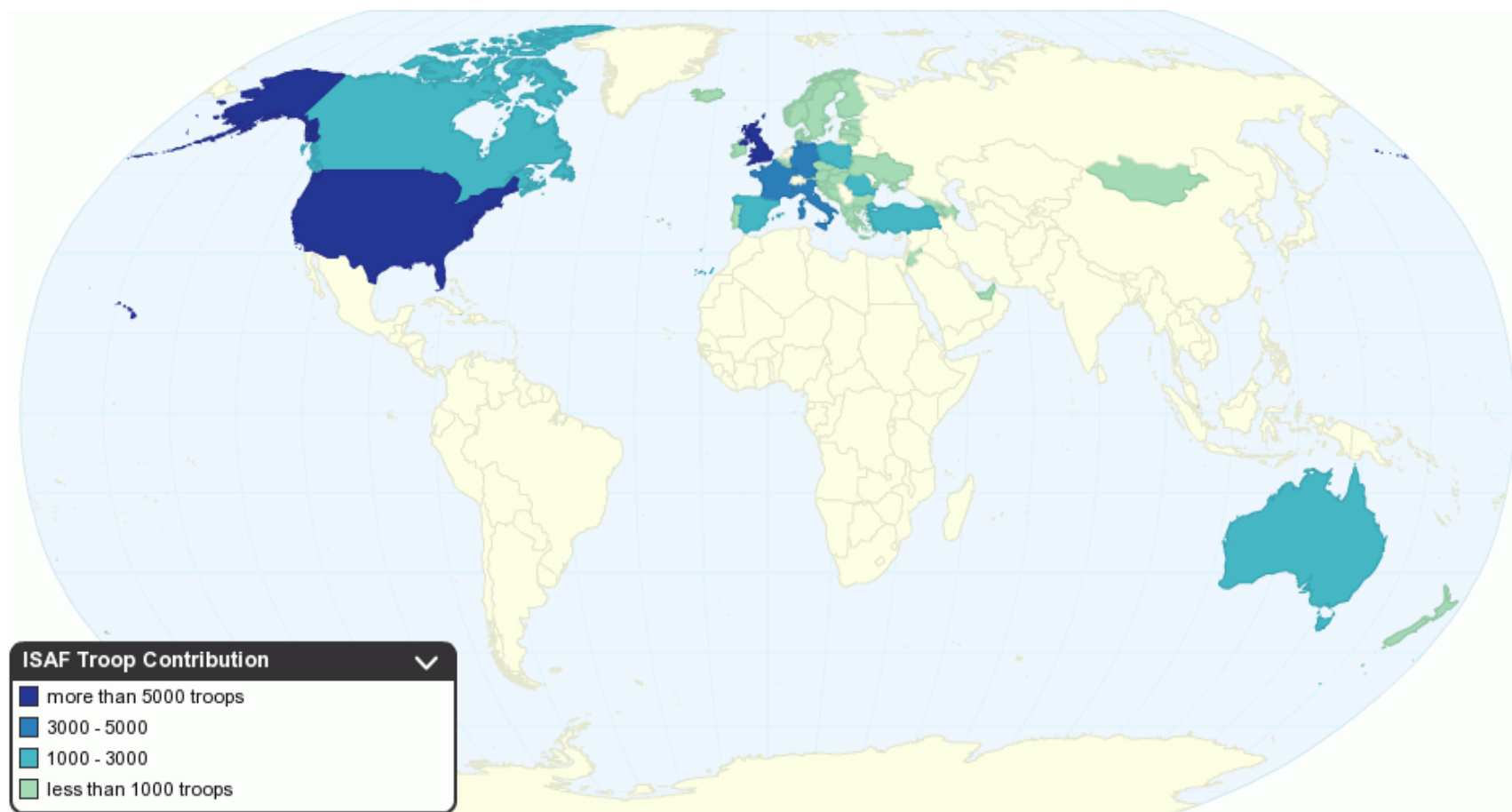
UNCLASSIFIED



UNCLASSIFIED



Today's Fight, Who Plays



EUCOM identifies 85% of the ISAF force as from European countries

CAO: 4 Mar 2011

UNCLASSIFIED